## lars

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Experience Better...

#### / 2030: The future

#### / 2030: The reality







/ 2030: The reality

Cars 2030



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/ 2030: The reality

Cars 2030

#### / What dealers tell us

#### What dealers tell us

Used Cars 2030

71%

think fewer customers will buy a car but more will be buying 'usage'

77%

dealers say they'll have diversified in order to survive

92%

think servicing & aftersales will be more important to dealer profitability than it is today

77%

say more consumers will be buying cars with finance

44%

are unsure about the influence of brokers and third parties on attracting customers

48%

think the proportion of used car to new car customers will have grown





## Environmental agenda



Car buying and car usage Wholesale digital disruption

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# Environmental agenda

#### / Environmental agenda

"Right now, we are facing a man-made disaster of global scale. Our greatest threat in thousands of years. Climate change."

#### / Vehicle types

The environmental agenda is accelerating the development of AFVs

#### / Vehicle types

80+ new EV models in the next three years will quickly change the balance

#### / Vehicle types

By 2028, Volkswagen Group plans to have almost 70 new electric models. By 2030 at least 40% of its fleet will be electric vehicles

#### Vehicle Types

#### European car parc by powertrain type

Internal Combustion



Source: ICDP European Dealer of Tomorrow webinar 16/09/18

#### Vehicle types

#### By 2023 what do you think your fuel profile will look like?



#### Vehicle usage

By 2030, environmental pressure will play a profound role on how we use cars







### Songestion-costs

## per driver in London

# Car buying and car usage

#### Car Buying

It's not simply about how we buy but also whether we buy

#### Car Buying

It's the *iPhoneification* of our trade

#### Car ownership

British car buyers are no longer driven by the need to own their vehicles

#### Car ownership

An increasing number of cars will have two lifecycles before they reach the wholesale market

#### Car ownership

Dealers will increasingly sell usage as opposed to cars

Car usage

#### Current market

Car as a Service (CaaS) Mobility as a Service (MaaS)

## 3 Wholesale digital disruption

#### / Wholesale digital disruption

The wholesale market is entering a period of unprecedented change

#### / Wholesale digital disruption

Vendors are placing cars further upstream and avoiding the auction

#### / Wholesale digital disruption

Both sides of the transaction are seeking faster, better decisions

#### / Channel explosion









#### / Channel explosion







80% of wholesale trades will be online by 2023

#### / Vehicle Solutions

You can't store, fix or move vehicles in the cloud

#### / Vehicle Solutions

Vehicle movements will reduce by 50%





#### / A vision for the future of remarketing

80% of vehicles will be sold online

A VISION IOT UNC future of remarketing A 'virtual' physical retail experience will emerge

Vehicle movements will reduce by 50% Days to sell will fall by 60%

Sales channel decisions will be automated and instant

Technology will be agnostic, data will be transparent

#### In summary

Ownership will no longer be the norm Used cars will be transacted online and with confidence The wholesale market will be digitally driven, centralised and efficient

#### But there are questions we should be asking too...

### What will happen to older cars?

Will we just have a two or three tier PCH market with very limited ownership below?

What does that mean for the number of dealerships?

Is this actually the environmentally friendly solution?



### Thank you

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